









COVER STORIES

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Annual Fund

SOCIAL MEDIA

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OUR TOWNS

Neighborhoods surrounding Vaughn offer a world of history, multiculturalism and more



Imagine your first day delivering the mail in ZIP Code 11369.

One letter says "East Elmhurst," another reads "Flushing." Still a third reads "Jackson Heights." If the postman always rings twice, as novelist James Cain wrote in 1934, is that sufficient to guarantee mail delivery in this mélange of multiculturalism five miles from Manhattan?

Vaughn College sits squarely inside of ZIP code 11369, in a richly historical section of Queens across the Grand Central Parkway from the 11371 of LaGuardia Airport. But just what community or communities encompass 11369 exactly? The Postal Service says "Flushing;" Mapquest maintains it is "East Elmhurst;" The New York Times has even used "Jackson Heights." Who is to be believed? And what is the history of these neighborhoods?

"It is completely unofficial," says Jack Eichenbaum, borough historian at the Queens Historical Society, of the community landscape. "The few people living in the area at the time it was settled would not have cared about the boundary between the neighborhoods."

Truth be told, there are many ZIP codes across the country that contain more than a single community, real or imagined. What makes 11369 so interesting is the historical and cultural diversity that cut across these communities, seemingly from block to block.

A short walk to the north of Vaughn which for College mailing purposes is in Flushing—and you'll find yourself at East Elmhurst Playground, whose name predates the establishment of East Elmhurst. A bit to the northwest sits Jackson Heights, straddling Northern Boulevard, the official dividing line between 11369 and 11372. Downtown Flushing requires a cab ride

along Northern Boulevard and past Flushing Meadow Park, CitiField and the National Tennis Center.

Why there are even references on some maps to the community of East Corona, which is not east of Corona at all, but north. And don't even start with Astoria Heights, an amalgamation of Astoria and Jackson Heights, most of which belongs to 11370 but a fraction of which tiptoes into 11369. What gives?

"After consolidation with New York City, what lingered on in Queens was three general post offices, Long Island City, Jamaica and Flushing," explains Richard Hourahan, collections manager for the Historical Society and an expert in the history of early Queens.

"That's why if you live in Bayside or even East Elmhurst you can get mail that says 'Flushing.' The particular neighborhood names were driven by real estate developers. None of it was legislated; it's what was in people's minds."

Neighborhood loyalties run deep in this sliver of Queens, where Bengali and Thai restaurants compete with the best of Latin America. And historical secrets abound. To experience the neighborhoods of Vaughn College is to live New York City in all of its classical, spirited and multicultural nobility. No matter what the ZIP code.

Opposite: The Astoria Grand Theater on Ditmars Boulevard, circa 1930. Advertising on a building side promotes Gustav Harms & Sons, a leading design company in Long Island City at the turn of the 20th century.

ASTORIA

ZIP CODES: 11101, 11102, 11103, 11104, 11105, 11106

Astoria takes its name from John Jacob Astor, who in the early 19th century had a net worth of more than \$40 million (about \$1 billion today). Would-be developers petitioned to change the name from Hallet's Cove to Astoria, believing it would induce America's wealthiest man to invest.





Astor donated a mere \$500 and never visited the area. Still, developers paid him tribute, perhaps thinking association with the fur trader would add an air of gravitas to their marketing efforts.

Famine-weary Irish and immigrant Germans were among the first to settle Astoria. Henry Steinway, patriarch of the piano company, built houses, a sawmill and foundry, and churches and schools in the mid-19th century, and was rewarded with his name on Astoria's signature street.

Steinway also developed a series of trolleys, unique for the time, that ran along what is now Steinway and 31st streets and Vernon

Boulevard. Turnpikes connected Astoria with Manhattan and Flushing, creating a transportation network unlike any in 19th-century Queens.

"You could take trolley lines back and forth to New York," says Bob Singleton, executive director of the Greater Astoria Historical Society. "It helped to develop Astoria."

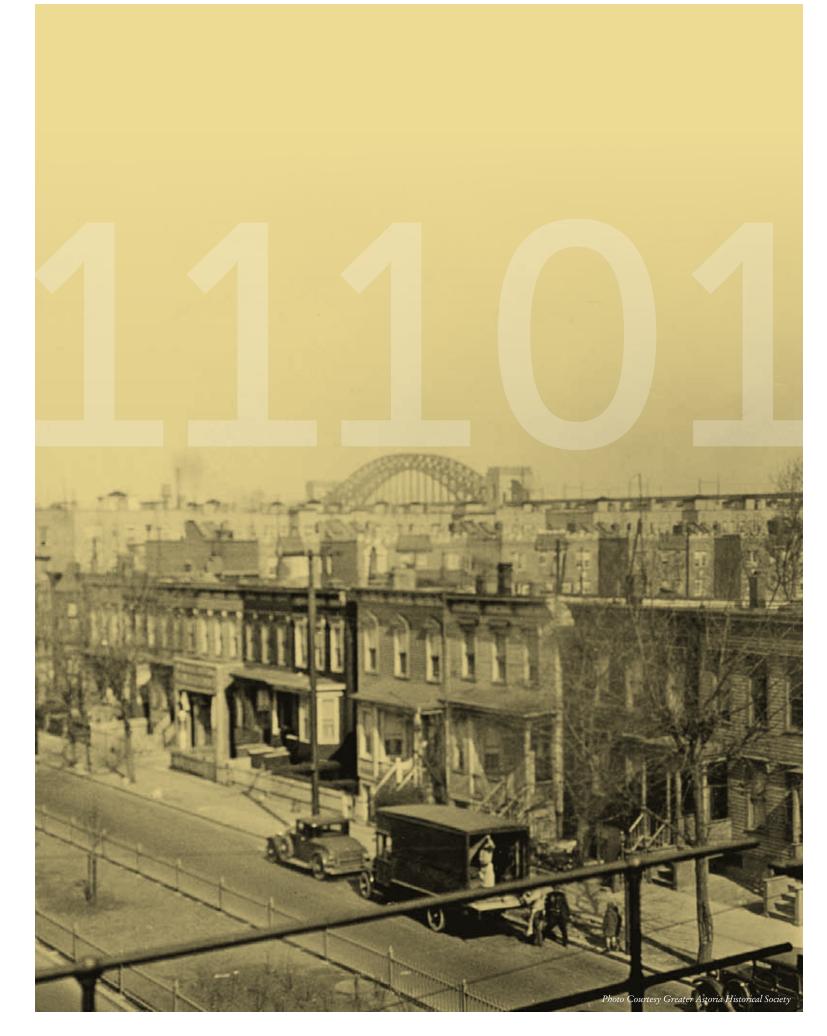
Federal immigration reform in 1966 helped to change neighborhood demographics. Immigrants from Greece began to replace western Europeans. Today, Astoria claims the largest number of Greek nationals outside of Greece, not to mention some of the finest Greek cuisine outside of Athens.

Above: Astoria Pool, beneath the RFK Bridge, opened in 1936 and is still New York City's largest pool. At right, Steinway Street is a multicultural mecca.

Opposite: Looking west along Astoria Boulevard with Hellgate Bridge in the background, well before the construction of the Triborough Bridge.

FAST FACTS: Echoes of the Irish famine of the mid-19th century can be heard along 21st Avenue, near the Robert F. Kennedy (Triborough) Bridge. The "Famine Cemetery" sits where Our Lady of Mount Carmel Church once did, and its buried include dozens of Irish who perished crossing the Atlantic in search of food. The bodies were kept on the "famine ships" until a proper burial could be arranged. • The iconic Astoria Pool, beneath the RFK Bridge, opened in 1936 and is still New York City's largest pool.

FAMOUS RESIDENTS: New York Yankees Hall of Famer Whitey Ford, a graduate of Aviation High School, was born in Astoria in 1928. • Academy Award winner Christopher Walken was born Ronald Walken in Astoria in 1943.



EAST ELMHURST

ZIP CODES: 11369, 11370, 11371

Carved out from Elmhurst and parts of Corona at the turn of the 20th century, East Elmhurst is, in fact, northeast of Elmhurst. Originally sitting near Flushing Bay, east of Vaughn, this neighborhood's first residents were wealthier European immigrants. Later, middle-class African-Americans were drawn there by affordable housing. Today, East Elmhurst is home to a vibrant mix of Caribbean and Hispanic cultures, particularly in areas just north of the College.



Centuries ago, East Elmhurst was a marshy, swampy area dotted by farms and known as Trains Meadow, believed to be named for an Englishman named Trains whose first name and life story escape history.

This much we do know, according to the Historical Society's Richard Hourahan: Trains Meadow (or East Elmhurst) was the only area of Queens settled by English, and not Dutch, speakers, colonized in the 1640s by immigrants from Massachusetts Bay. We can also surmise that Trains was not too popular with his neighbors who, Hourahan says, excluded him from sharing

in any common meadows or parkland areas, perhaps because he owned his own already.

"It's a very old name, Trains," Hourahan says. "No one knows who he was, but when they laid out the land in the 17th century they had these common meadows and decided all the patentees would share in them, except for Trains."

Trains Meadow evolved into Trains Meadow Road, near modern Woodside Avenue along 11369's western edge. The primitive thoroughfare was laid out in 1672, predating the Queens street grid by 200-plus years.

FAST FACTS: The last remaining one-room schoolhouse in Queens was in East Elmhurst at the site of what is now One Room Schoolhouse Park on Astoria Boulevard between 89th and 90th streets.

FAMOUS RESIDENTS: Jazz greats Ella Fitzgerald and Louis Armstrong as well as baseball legend Willie Mays all lived in East Elmhurst in the 1950s. • Attorney General Eric Holder lived in East Elmhurst as a child, attending public schools until age 10.

Above: Built for the 1964-65 World's Fair, the Unisphere in Flushing Meadows Corona Park, near East Elmhurst, is a tribute to world peace.

FLUSHING

32 ZIP Codes in total, including 11369

Of all the communities surrounding Vaughn College, the oldest is Flushing whose history dates to the very settlement of the New World. Founded by the Dutch in 1645 and called Vlissingen, its name was anglicized to Flushing when the English took control of the New Netherlands colony 20 years later.



Flushing has a rich history of liberty, and multiculturalism: The Flushing
Remonstrance, signed in 1657, is one of the continent's earliest statements of religious tolerance; and Flushing claims as its own
Francis Lewis, one of the signers of the
Declaration of Independence for whom the
Queens boulevard is named.

The oldest still-standing structure in Queens, the John Bowne House, built in 1661, sits on what is now Bowne Street, near Northern Boulevard, less than four miles from Vaughn. Its standard-bearer, the Englishman Bowne, was imprisoned by the Dutch for refusing to worship in the Dutch Reformed Church. He won his freedom in court, returning triumphantly to his home, which is now part of the National Register of Historic Places.

Flushing's transformation from an agrarian community to a commercial center coincided with the introduction of rail service, first by the Long Island Rail Road in 1910 and then the No. 7 subway 18 years later.

No less than F. Scott Fitzgerald called Flushing a "valley of ashes" in The Great Gatsby, published in 1925. But within a few decades Flushing would stage two World Fairs and four World Series, decades of national tennis championships and even host the United Nations before its move to Manhattan.

Today, Flushing's Chinatown rivals that of Lower Manhattan; according to the 2000 Census more than 43 percent of all Flushing residents claim Asian ancestry and more than 60,000 identify themselves as Chinese.



FAST FACTS: There are more than 200 houses of worship representing every conceivable religious denomination in the 2.5 square miles of downtown Flushing. • Before the Sept. 11, 2001 terrorist attacks, the deadliest disaster in New York City history occurred in waters not far from Flushing. The USS Slocum, a tourist steamship, caught fire and sank in June 1904, killing more than 1,000.

FAMOUS RESIDENTS: Nancy Reagan, wife of the 40th president, Ronald Reagan, was born in Flushing and lived in a house on Roosevelt Avenue until age 2.

Above: Today, Flushing is a hub of multiculturalism that includes a Chinatown rivaling that of Lower Manhattan. The John Bowne House, the oldest structure in Queens, dates to 1661, and pays tribute to the English champion of religious liberty.

JACKSON HEIGHTS

ZIP CODE: 11372

Truth be told, you won't find any reference to Jackson Heights on a map of Queens made before 1900. Prior to 20th-century development, it too was part of Trains Meadow's farmland.



The construction of the Queensboro Bridge, beginning in 1901 and connecting Queens to Manhattan, prompted a spur of real estate development. Farms were replaced by row houses and apartment complexes, and the name Jackson Heights was added to the Queens master plan, named for local entrepreneur John Jackson and reflecting the area's higher ground than nearby Elmhurst and East Elmhurst.

Jackson Heights developed south of Vaughn College. As light industry grew around the area of what was then the Casey Jones School of Aeronautics, Jackson Heights began to encroach on East Elmhurst.

Residential building continued in spurts through the post-World War II years, and

Jackson Heights became what Yale School of Architecture Dean Robert Stern called a "model urban suburbia" that demonstrates "what high-density housing in the city could be."

Hidden history abounds in Jackson Heights. Take a short walk from the College down to the intersection of 81st Street and 31st Avenue and you'll find one of the last houses to have sat on Trains Meadow Road.

Ten years before the dedication of LaGuardia Airport in 1939, tiny Holmes Airport began operating on 220 acres near Vaughn. The world's first aerial traffic reports were provided by a Goodyear blimp based out of Holmes. Of course, the development of LaGuardia sent Holmes Airport to the ash heap of history, but not before some of its land was sold and became the headquarters of Bulova Corporation on Astoria Boulevard.

Today, Jackson Heights is considered among the most culturally diverse neighborhoods in the nation, where it is not uncommon to hear five languages or more (English, Spanish, Russian, Korean and even Bangla, the official language of Bangladesh) while walking along 82nd Street.

Its multicultural character was formed in the post-World War II years, says Dan Karatzas, author of "Jackson Heights, A Garden in the City: The History of America's First Garden and Cooperative Apartment Community" (1990). Because of the No. 7 train line, Jackson Heights became an attractive neighborhood for foreign diplomats working at the United Nations (UN) in Manhattan. As in Astoria, immigration reform opened even more doors.

"Multicultural development coincided with the change in the immigration law in 1966," Karatzas says. "But even before, it was popular with a lot of people working at the UN because it was easy to get there."

FACT FACTS: Did you know that a country club and 12-hole golf course once sat squarely in the middle of downtown Jackson Heights? Stretching from what is now the intersection of 73rd Street and Northern Boulevard to 35th Avenue and 79th Street, it belonged to the development firm Queensboro Corporation. A victim of the Great Depression, the land laid fallow until developed into residential housing after World War II.

Above and bottom right: Jackson Heights' signature street, 82nd Street, retains the Tudor character of generations earlier.

Right: A 12-hole golf course sat in the middle of Jackson Heights until the Great Depression. The land was later developed into residential housing.

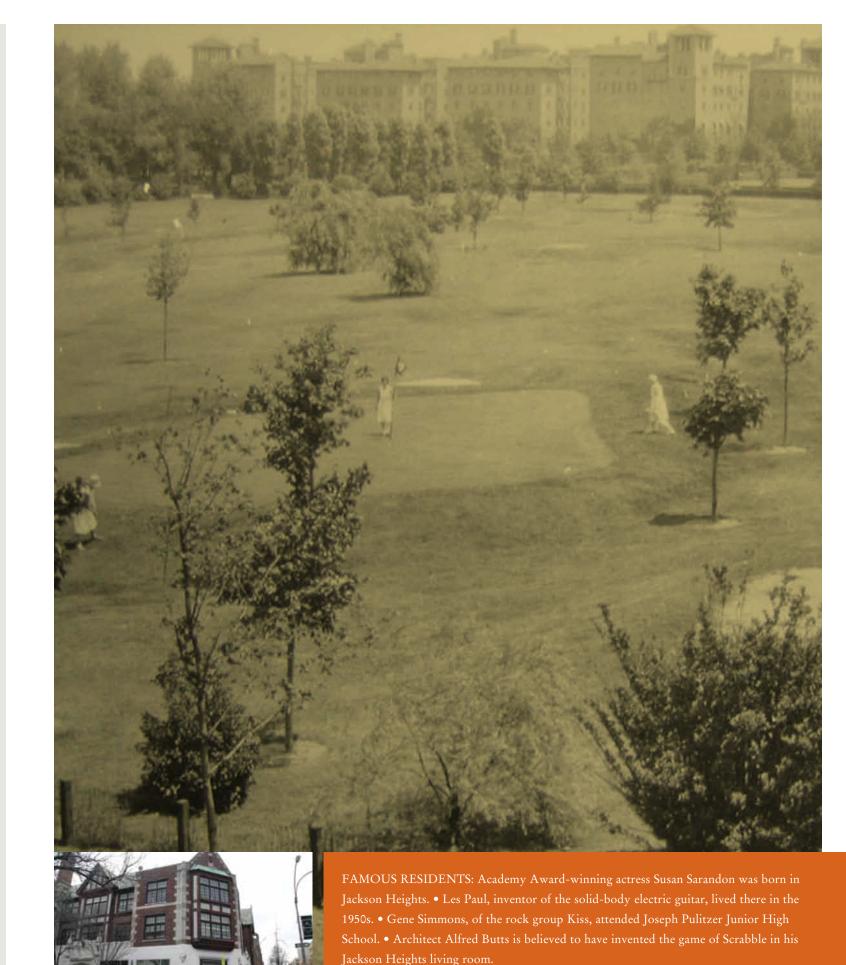


Photo Courtesy Vladamir Simkhovi

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Controlled and operated by AIR TERMINAL PROPERTIES, Inc., a wholly owned subsidiary of

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Goodyear Dirigible "Resolute" taking the air immediately following her christening by Miss Amelia Earhart at the Goodyear Hangar, Holmes Airport, New York City, Wednesday, May 18th, 1932, on the eve of Miss Earhart's departure on her famous transatlantic flight.

WOODSIDE ZIP CODES: 11377

Less than four miles southwest of Vaughn College, Woodside was once a snake-infested swamp bordered by forest. Small roads cut across the area during Colonial times; the name Woodside is a reminder of its tree-lined past.



The community was developed in the 1860s by newspaperman John Kelly and partner Benjamin Hitchcock. Urbanization came with the construction of the Queensboro Bridge, a subway tunnel connecting Queens and Manhattan, and the extension of the Interborough Rapid Transit subway line that would become the No. 7 train.

Population grew at a rapid rate following those infrastructure upgrades. By the 1860s, Woodside was the most populous Irish-American community in Queens, and a bit of "Old Ireland" persists there today.

Of course, Woodside also boasts the diversity of the other neighborhoods near Vaughn. The 2000 Census put Woodside's population at a touch below 90,000 with 38 percent claiming Hispanic ancestry and another 30 percent from Asian descent. Unique to Woodside is "Little Manila," a stretch of restaurants and shops along Roosevelt Avenue from 63rd to 71st streets that caters to a developing Filipino population.

FAST FACT: It is believed that more servicemen from Woodside's 11377 died in Vietnam than from any other ZIP code in the United States. • A New York City Department of Parks and Recreation marker on Queens Boulevard at 58th Street names the intersection as the geographic center of New York City, but its authenticity is not trusted.

FAMOUS RESIDENTS: Woodside has a rich history of filmmaking. • Academy Award-winning director Francis Ford Coppola lived most of his childhood in Woodside. • Actor and filmmaker Edward Burns was born in Woodside.

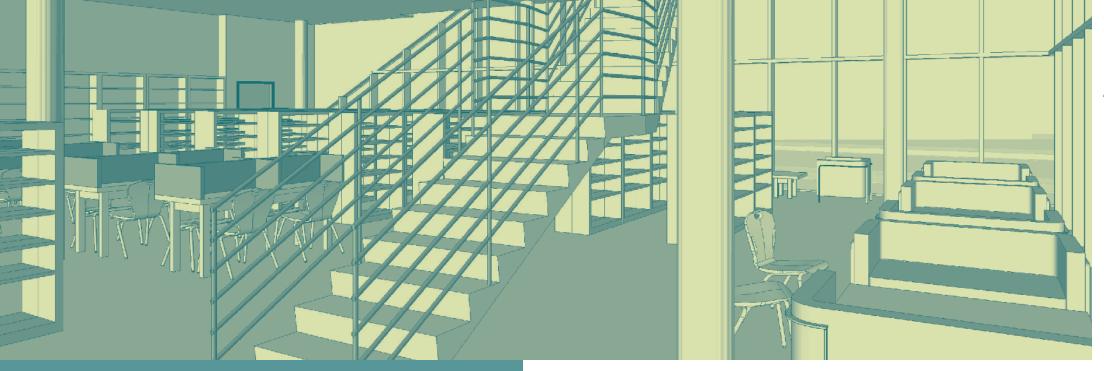
Left: The world's first aerial traffic reports were provided by a blimp based out of Jackson Heights' tiny Holmes Airport. This handbill is from 1932. Above: This controversial marker at Queens Boulevard and 58th Street identifies the intersection as the geographical center of New York City. Its authenticity is not trusted.



UNDER CONSTRUCTION:

VAUGHN TRANSFORMED FROM THE INSIDE AND OUT

those who remember the main corridor as it was, floor-to-



Leading this extreme makeover is President John Fitzpatrick, who has been at Vaughn's helm since 1997. "The transformation of this institution is the result of an intensive community-wide strategic planning effort that was approved by our forward-thinking board of trustees in 2001 and updated in 2004," he said. "Much of that plan has been fulfilled, including investments in the campus, faculty and degree programs. This plan has guided us in the creation of our first engineering program, our first master's degree and our first residence hall, and now the addition of a new library and the complete renovation of the main campus building."

LABORATORY RENOVATIONS

Vaughn launched the upgrade plan in the summer of 2009, after winning two grants competitively acquired from the United States Department of Education as a result of the College's status as a Hispanic-Serving Institution. These grants funded the addition of the Teaching and Learning Center, which houses the offices of the student advisement center, academic resource center, writing center, language lab and several New York state-funded and federally funded grant programs for college and high-school students. The grants also supported the creation of the flight simulator lab and the renovation of several Aviation Training Institute (ATI) labs displaced by the reallocation of functions throughout the campus.

In the summer of 2010, aided by the direction and leadership of the faculty, the College was able to upgrade most of the engineering and technology labs, including the creation of new engineering laboratories. A significant upgrade of the electrical engineering technology labs and a complete remodeling of the physics lab followed. Vaughn also invested in upgrading the ATI's systems and electrical labs and created three much-needed new classrooms to better manage the increases in enrollment. "All of these improvements speak to Vaughn's increased commitment to student engagement on campus. Student engagement has been shown to increase the persistence and graduation rate of students-a primary

goal for the College," Senior Vice President Sharon DeVivo said. "Improved educational facilities provide faculty and students with a learning environment that is conducive to student success, and that success helps to build a reputation for Vaughn as an institution of quality."

LIBRARY/COMMUNITY RESOURCE CENTER— A NEW LEARNING COMMONS

Vaughn's current 4,500-square-foot library outgrew its space years ago, and does not reflect contemporary thinking in library management. For several years, the College has focused on growing the library's extensive online collection, including research databases, electronic books and an online reference section. All the while, Jo Ann Jayne, Vaughn's librarian for more than 35 years, has wished for a library that provided students, faculty and staff with quiet individual and group study space; easy access to the wealth of specialty collections in the book stacks; and better access to technology throughout the library. Scheduled to open in 2012, the new structure will sit on the 23rd Avenue side of the campus.

Funded by grants from the City of New York and New York state totaling \$5 million, the new structure will nearly double the space and include more than traditional library services. Vaughn engaged library consultants Aaron Cohen Associates to assist with an assessment of the current library and provide the latest paradigms in "learning commons," where information is available 24 hours a day.

The new library and community resource center will bring together the services of the Teaching and Learning Center, information technology services and the library, giving students ready access to all of these in one complex. In an example scenario, a student goes to the library because a faculty member has assigned a research paper via e-mail. When the student approaches the main desk for assistance, the librarian could ask a fellow staff member to assist if the student was having trouble accessing the e-mail. While assisting the student, the librarian might notice that the student needs writing assistance that would benefit from support services. The librarian could then direct the student to the writing center, also located in the new space. In this way, students will have a convenient and supportive environment in which to receive the services of a library coupled with the technology and academic

"WHILE THERE WILL BE A SHORT-TERM CONSTRUCTION IMPACT FOR STUDENTS, FACULTY AND STAFF, THE LONGTERM BENEFITS ARE SIGNIFICANT IN TERMS OF THE NEW PHYSICAL PLANT WE WILL ACQUIRE,"

support that make learning a satisfying experience for students.

As the academic heart of the institution, Vaughn's new learning commons will provide the space required of an institution with wide-ranging master's, bachelor's and associate degree programs. Vaughn has engaged John Ciardullo Associates to design the new space. Designs have been developed, and the start of construction is planned for late 2011.

CREATING AN ENVIRONMENT FOR LEARNING— NOISE ABATEMENT PROJECT

In 2001, Vaughn College became eligible to participate in a soundproofing program funded through a joint effort of The Port Authority of New York and New Jersey and the Federal Aviation Administration (FAA). The program provides funding for soundproofing to lower noise and vibration levels inside the facility, including a new roof and windows, a new façade and new heating, ventilation and air conditioning.

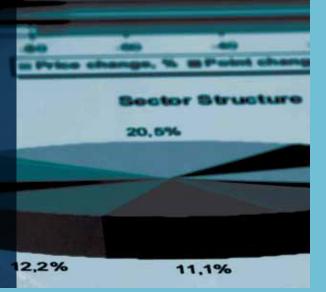
The FAA contributes up to 80 percent of the funding under its Airport Improvement Program. The Port Authority administers the program for the metropolitan region and provides the balance of funding. To be eligible, schools—mostly public secondary institutions—must meet criteria established by the FAA that include outdoor and indoor noise levels.

After nine years and two bid submissions, Vaughn's soundproofing project now awaits appropriation by the FAA. John Ciardullo Associates is the architect for this project, giving Vaughn coordinated services for both the library and soundproofing initiatives. Construction drawings are nearly complete, and the first phase could get under way shortly. Improvements are projected to cost more than \$20 million and will significantly lower noise levels on campus. With more than 10 phases over nearly three years, the project requires significant coordination to preserve the educational experience for students and faculty.

THE CAMPUS IN 2012

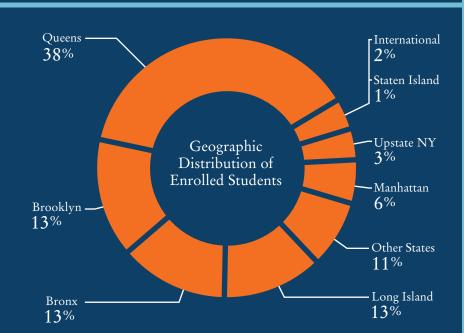
Coordinating all of these improvements is Robert Waldmann, vice president of finance and business services, whose responsibilities include campus facilities. The library project is scheduled for completion in 2012 and the noise abatement project could be completed by 2015. The importance of phasing and synchronizing these projects is a primary objective. "While there will be a shortterm construction impact for students, faculty and staff, the long-term benefits are significant in terms of the new physical plant we will acquire," Waldmann said. "The learning and working environment for our campus community will be dramatically improved and, outwardly, our six-acre campus will be transformed from the main building, built in 1941, to our 2007 residence hall."

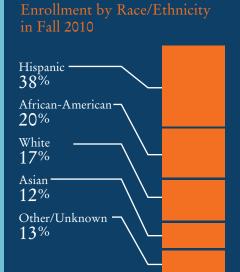
Financial Summary, Demographics and Annual Fund REPORT 2 0 0 8 - 2 0 1 0



Demographics FALL 2010









MALE 87%

FEMALE 13%

The information that follows is based on fiscal years 2008–2010 and includes financial information, demographics of students and the Annual Fund donor list.

Financial Summary Balance Sheet			
(figures have been rounded)	2010	2009	2008
Total Assets	\$61,071,000	\$57,740,000	\$60,062,000
Total Liabilities	46,576,000	45,410,000	43,981,000
Total Net Assets	14,495,000	12,330,000	16,081,000
Comprised of:	11,173,000	12,330,000	10,001,000
Unrestricted	12,012,000	11,187,000	15,950,000
Temporarily Restricted	2,361,000	1,033,000	34,000
Permanently Restricted	122,000	110,000	97,000
Total Net Assets	\$14,495,000	\$12,330,000	\$16,081,000
Revenues and Expenses			
Revenues			
Tuition and Fees	\$20,273,000	\$16,034,000	\$13,941,000
Less: Scholarships and Fellowships	2,026,000	1,572,000	1,087,000
Less: Federal Aid	140,000	167,000	201,000
Net Tuition and Fees	18,107,000	14,295,000	12,653,000
Government Grants and Contracts	6,492,000	4,759,000	1,945,000
Contributions, Including Equipment	374,000	159,000	275,000
Investment Income	391,000	491,000	715,000
Auxiliary Revenue	1,502,000	916,000	536,000
Appreciation (Depreciation)			
In Fair Value of Investments	884,000	(1,949,000)	(1,202,000)
Other	83,000	88,000	111,000
Total Unrestricted Revenues,			
Gains and Other Support	\$27,833,000	\$18,759,000	\$15,033,000
Expenses	2010	2009	2008
Educational and General	\$24,049,000	\$20,949,000	\$19,290,000
Depreciation and Accretion	2,314,000	2,118,000	1,761,000
Total Expenses	26,363,000	23,067,000	21,051,000
Non-Operating Activities:			
Board-Designated Grant	(645,000)	(455,000)	(6,018,000)
Change in Unrestricted Net Assets	825,000	(4,753,000)	
Increase In Temporarily and			
Permanently Restricted Assets	1,340,000	1,012,000	17,000
Change in Net Assets	\$2,165,000	(\$3,751,000)	(\$6,001,000)
Aid Awards to Enrolled Students			
Scholarships and Grants	2009-2010	2008-2009	2007-2008
Federal Grants	\$4,415,103	\$2,795,299	\$2,055,217
State Grants	3,728,246	2,342,299	1,872,484
Institutional Grants	2,280,557	1,627,810	1,134,326
Scholarships From External Sources	127,451	145,859	99,596
Self-Help Programs			
Student Loans	7,499,726	6,026,007	3,381,142
Federal Work Study	179,408	100,878	124,391
Other			
Parent Loans	818,286	666,104	442,357
Total	\$19,048,777	\$13,704,256	\$9,109,513

Your Membership is Requested

There are many opportunities and reasons for alumni, family and friends of Vaughn College to give to the school.

Gifts to Vaughn ensure that the College continues to produce the best and brightest in the fields of aviation, engineering, technology and management. Your gift could also have special benefits for you. In appreciation of your generous support, Vaughn College has established the following giving clubs:

The Founders Club Annual contribution of \$2,500 and beyond

founders, CS (Casey) Jones, George A. Vaughn, Jr. and Lee O. Warrender, whose vision and commitment to providing a distinctive institution of learning and education is celebrated by all alumni.

Founders Club members enjoy all the benefits of the La Guardia Club members, as well as two tickets to the annual Wings Club Dinner Dance, held each October at the Waldorf-Astoria Hotel in New York City to honor a leading figure in today's aviation industry.

The LaGuardia Club Annual contribution of \$1,500 to \$2,499

The LaGuardia Club recognizes former New York City Mayor Fiorello LaGuardia, who played an instrumental role in bringing the Casey Jones School of Aeronautics to its current Queens location.

LaGuardia Club members enjoy special benefits of President's Club members, as well as an invitation to Vaughn's annual honors convocation ceremony celebrating the highest achieving graduates.

The President's Club Annual contribution of \$1,000 to \$1,499

The President's Club is dedicated to the six presidents who have served Vaughn College over the last 78 years. Benefits: President's Club members enjoy special benefits of the Chuck Yeager Club as well as an annual reception with the College president.

Charles (Chuck) E. Yeager Club Annual contribution of \$500 to \$999

Brigadier General Charles Elwood Yeager joined the Army in 1939 as an aircraft mechanic and later distinguished himself as the first American pilot to break the speed of sound. Members in this club have set a "record" level of giving.

Chuck Yeager Club members enjoy special benefits of the preceding giving levels as well as an invitation to participate in a special activity such as a ride in one of Vaughn's new simulators with a certified flight instructor.

The Charles E. Taylor Club Annual contribution of \$250 to \$499

Charles E. Taylor built the first aircraft engine for the Wright brothers. In recognition, the Federal Aviation Administration makes the "Charles Taylor Award" to those who serve as aircraft maintenance technicians for 50 years.

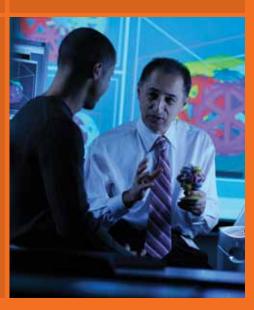
Taylor Club members enjoy special benefits of the preceding giving levels as well as an annual lunch with a faculty member in our tower.

The Bessie Coleman Club Annual contribution of \$101 to \$249

The first African-American woman to become a licensed pilot and the first African-American to earn an international pilot's license Bessie Coleman is a true model of inspiration and leadership. Benefits: Bessie Coleman Club members enjoy the benefits of the Lindbergh Club members as well as a distinctive gift from Vaughn College.

The Charles Lindbergh Club Annual contribution of \$51 to \$100

A legendary aviator who made his historic flight from Long Island. Benefits: Charles Lindbergh Club members will be listed in the College's annual report.



Annual Fund Giving

2008 - 2009

The Founders \$2,500 and Beyond

Reno Angeletti '53 Elaine Asch-Root John and Deirdre Fitzpatrick IFK Chamber of Commerce Thomas McKee Darlene Orlov Pratt and Whitney

Club

Monroe Hatch jetBlue Airways Parking Company of America Airports, LLC James Vaughn

The President's

AirTran Airways Susan M. Baer Anne C. Crudge Shelly and Jeff Kehl Morris Sloane

The Charles E. Taylor Club

Thomas Apperson Bank of America Helene Brooks Michael and Sherry Chrissanthis '53 Earl Dawson '88 Sharon B. DeVivo Julian Earls John Enders Ray Fredrick Albert Longarini '49 Vincent Longarini '85 Grace and Joseph Werner '57 Irene and Robert Zincone '55

The Bessie Coleman Club

Richard Allen Marc Churgel '67 William DeCota Douglas Eastman '48 Louis Fazio '75 Kalliopi Koutsoutis Clarence Lohse '49 Ray Miller '49 Mary Vavruska

George A. Vaughn, Jr. The Charles Lindbergh Club

Anonymous Paul Burnsky '41 Theodore Fedun '58 Albert Feil '53 Francine Gilbride Richard and Jean Goganian Patrick Hamill '71 Harris Herman Lessings Joan Mensching Ronald Mower '49 Thomas Pape '48 Carmine Porrazzo '75 Raymond Sala '51 Mortimer Sickles '54 Joseph Whitney '49

The Donors Club Shelly and Jeff Kehl \$50 or less

Frank Carnevale '89 Raffaello Cecere '07 John Csady '61 John Foderaro '53 Mark Francis '92 Robert Gensinger '64 Henry and Darlis Gross '71 Allen Hegelein '59 George Hogg '68 Margaret Hopkins '54 Herman Jenisch '40 Michael McCarthy '73 Iames O'Neill '52 Lawrence Palmer '66

Paul Salmaggi '60 Frederick Schlichtmann '49

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Matching Gift Companies

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2009-2010

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The LaGuardia Club

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Frank D'Agostino '63

Barbara Danielski

Dario Emanuel '08

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Antonio

Mordechai Friedland '09

Robert Gensinger '64

Mike Guadagnoli '51

Gonzalez '04)

Leo Ferro

Lilia Fermil (for Joel

Companies Entergy IBM

United Technologies

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Features

Enrollment Soars

Vaughn has enjoyed sizable increases in enrollment in each of the past three years, including for the 2010-2011 academic year. Increases cut across every aspect of enrollment: more new students, more returning students, more students living in the residence hall and more credits sought through distance education.





"We are thrilled with the record number of freshmen and transfer students who have chosen Vaughn as their college home," Director of Admissions Celso Alvarez said.

The fall incoming class numbers 462, up from the 415 that started Vaughn in fall 2009 and the 363 that began in 2008. The 2010 incoming class was also stronger academically, with an average Scholastic Assessment Test (SAT) score of 1,052, up from 919 in 2002; and an average grade point average of 84, up from 78.

The number of continuing students also increased, to 833 (893, including distance-learning students) in 2010, a 17 percent increase over 2009. Residential students increased to 137 in 2010, a 31.8 percent increase over 2009.

Several factors contributed to the growth in enrollment, including Vaughn's pre-freshman summer intensive program, new student initiatives and improvements to campus facilities. Vaughn promoted these programs and other improvements in a marketing campaign that included television, radio, subway and direct-mail advertising, making the most of increased availability of financial aid to attract new students and add to the reputation of the College.

"These increases come as the direct result of the hard work of faculty and staff who are committed to providing a unique Vaughn educational experience in a small-college setting," Alvarez said. "The effort has definitely attracted new students and ensured that current students remain enrolled."

2010-2011 at a Glance:

462
NEW STUDENTS

NEW STUDENTS

up from 415 last year and 363 two years ago.

1,052

AVERAGE SAT SCORE

up from an average score of 919 in 2002.

84

AVERAGE GRADE POINT AVERAGE

of the incoming freshman class at Vaughn.

893

CONTINUING STUDENTS

a 17% increase over 2009.

Features

An Enduring Legacy: Reno Angeletti

Bad weather caused Vaughn College to close early on an icy, windswept day before Christmas 2008. Students and staff were preparing to leave when a call came to Kalli Koutsoutis in the alumni and development office. "Please, wait just a few more minutes," the caller said. "I'm bringing you a donation, and I want to make sure you receive it before Christmas."

For those who knew Reno Angeletti, Class of 1953, this was one example of his extraordinary generosity of spirit and commitment to Vaughn College. With his passing in September 2009, Vaughn lost a wonderful friend and supporter, one who remains a role model for students and alumni alike.

Angeletti graduated from the airframe and powerplant program and was fascinated by the rapidly developing gas turbine technology of the day. After graduation and military service, he was hired by Curtiss-Wright Corp., which at the end of World War II was the largest aircraft maker in the world and second-largest corporation after General Motors. There, he cultivated his encyclopedic knowledge of gas turbines.

The depth and breadth of his knowledge was legendary. When Consolidated Edison decided to create an in-house facility to inspect and repair its gas turbines, it hired Angeletti to lead the effort. He hired staff, organized workflow and coordinated the complicated tasks required to keep Con Edison's turbines running at peak efficiency.

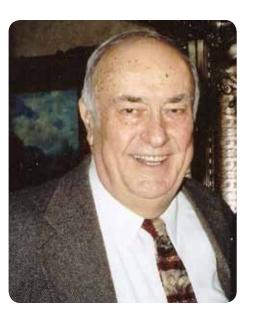
His extraordinary memory served him well. According to Ray Barbaro, a former colleague, Angeletti could "remember hundreds of part numbers at will," anticipate failure rates and solve unusual problems that stumped other experts.

But his most enduring legacy was the time he took with junior staffers in passing on his knowledge. Whether at Con Edison, or later at Keyspan Energy and Wood Group-Pratt and Whitney, Angeletti was a patient mentor, often coming to work on his days off to assist younger colleagues. A perfectionist, he was extremely generous in training and developing like-minded professionals.

One of Angeletti's great loves was food. Whether the event was an early morning meeting or an evening spent with new hires, Italian pastries would be in evidence frequently purchased by Angeletti from his favorite bakeries in distant corners of the city. Professional disagreements were often settled around the dinner table; no one could resist his charm after the second course was served.

Angeletti was a devoted family man who raised four children with wife Rita.

A lifelong resident of Jackson Heights,
Reno was a dedicated alumnus who gave freely of his time and supported Vaughn financially.



Vaughn's former Aviation Training Institute (ATI) Administrative Assistant Kitty
Messer recalls: "Reno's dedication, energy and enthusiasm motivated everyone. A true gentleman with a warm and loving nature,
Reno was a natural at opening doors for our students."

Angeletti rarely missed a Vaughn alumni function, where he delighted guests with anecdotes from his career. The Vaughn community will miss this remarkable man. To pay tribute, the College has established the Reno Angeletti Fund. Contributions to the fund can be sent to the College's alumni and development office.

Departments

Faculty Spotlight

Vaughn College Professor Dr. Andrew
Grossfield recently received the Distinguished
Educator and Service Award in the
mathematics division from the American
Society of Engineering Educators. He
received his award during the 2010 American
Society of Engineering Education (ASEE)
annual conference in Louisville, Kent.
Grossfield teaches math as part of the
College's Arts and Sciences department.
The award recognizes Grossfield's
"accurate knowledge of his field" and ability
"to challenge students with assignments
that stimulate interest and enthusiasm for
the subject."

Vaughn College instructor Lenore Von Stein recently received an American Society of Composers, Authors and Publishers (ASCAPLUS) award in concert music for her work in original compositions. Von Stein has been an instructor at Vaughn since 2000 and has taught government, history, sociology and public speaking classes.

Dr. Hossein Rahemi, chair of the engineering and technology department, and **Dr. Paul LaVergne**, chair of the arts and sciences department, have been awarded tenure. We congratulate both professors on their accomplishments.

Assistant professor **Dr. Yougashwar Budhoo** presented a paper titled "Effect of Temperature on the Low-Velocity Impact of Hybrid Composites" at the American Society of Mechanical Engineers' (ASME) 2010 Congress and Exposition in Vancouver, British Columbia in November. Budhoo, 28, is a 2005 graduate of Vaughn who earned his PhD from the City University of New York. He specializes in composite material study. The ASME conference is among the largest international gatherings of engineers, scientists and researchers annually.



New Faces, and Those in New Places

New administrators and faculty who were promoted or joined Vaughn College recently:

Administrators

John F. Agnelli III vice president of student affairs

Taynika Baker senior financial aid counselor

Jessica Caron
assistant director of career services

Min Chang financial aid counselor

Neil Gouveia

assistant director of interactive communications, from assistant director of corporate and foundation relations

Jacqueline Grieco
institutional research analyst

Jon Hochberg

director of athletics, recreation and student services, from admissions counselor

Alejandro Lopez financial aid counselor

Jelena Nemaric

director of the annual fund, from assistant director of grants

James Smith

director of public affairs

Faculty

Dr. Yougashwar Budhoo assistant professor, engineering and technology

Dr. Paul LaVergne professor, from associate professor

Departments

Faculty Spotlight: Evolution of Vaughn Through the Eyes of Our Beloved Librarian

Jo Ann Jayne did not anticipate a lengthy stay when she arrived at the ancestor of Vaughn College, the Academy of Aeronautics, four decades ago. At least that's what she told herself.

"I started as an instructor just out of grad school," Jayne, Vaughn College's library director, recalled recently. "I figured I'd stay here six months because I couldn't stand the planes. But as time went by and I thought about leaving I realized I loved the place, loved the people and didn't hear the planes."

How things can change. Instead of a quick transition to a new opportunity, Jayne instead is one of the longest-serving current Vaughn employees. Her start date of June 16, 1972 predates the many changes in programs and campus facilities. She has served under three of the six presidents of Vaughn.

Jayne has also seen Vaughn College through two name changes and several architectural upgrades, supervised the library's technological development and introduced countless numbers of students to the complexities of educational research. Jayne witnessed the College's evolution from a specialty, all-commuter school to one that embraces 21st-century education with a graduate program, student housing and soon a state-of-the-art, multimillion-dollar library and learning center.

"We've changed over the years." Jayne said. "When I first started it was all men and it was 100 percent white. We now have a mix of genders, races and religions. It's a telling sign of where the world, and the College, is."

Vaughn's library hardly resembled what it is now when Jayne began with the College. And today's version is a fraction of what the library will be when the remodeled edition opens, perhaps as early as 2012. Under Jayne's leadership, the library has grown from a computer-less assortment of technical manuals, books and other materials to a collection of thousands of electronic books, computer software and research databases. Communal and individual computer workstations enable Vaughn students to tap into the best electronic resources available.

It is all in keeping with her philosophy of a library as an engaging place that students are inspired, and not compelled, to visit.

"A library is not a place you go and just sit back with a book and everyone is quiet," Jayne said. "That idea is obsolete. A library should be a gathering place where students feel they belong, a place they want to go."

That was the goal behind Vaughn's most recent library modernization plan, which will create a 6,500-square-foot learning center in the heart of the campus to house hard copies, e-books and all of the library's technological resources.



The new library will triple the size of the existing facility. It also will cut back slightly on the number of hard-copy books in favor of online collections and electronic databases.

Such changes have transformed Jayne's responsibilities. She sees the new library/ learning center as the next step in the development of the institution she has served for four decades and plans to continue serving for at least another five years.

"We're preparing for the challenges," Jayne said. "Anytime you do something like this, it's a big transitional period. But there are all kinds of exciting possibilities going forward."

Departments

Vaughn Receives Department of Education Grant to Improve Opportunities for Students

Assisting students as they make the transition to higher education is an integral part of the Vaughn College mission. A new, multimillion-dollar grant, awarded this year, will help accelerate a learning model to assist students with basic skills.

Recognized as a Hispanic-serving institution by the US Department of Education, Vaughn was awarded a \$3.2-million grant over five years to create an accelerated student achievement program that will expand educational opportunities among Hispanic and other economically disadvantaged students.

"The grant to fund the Teaching and Learning Center reinforces the College's commitment to the best educational practices for all students," Senior Vice President Sharon DeVivo said. "This grant will provide yet another pathway for students to gain the math, science, reading and writing skills they need to be successful in every college-level course."

The Center's five-point plan will focus on developing improved means to prepare students for college; speeding the transition from basic skills to collegelevel work; addressing particular issues in skills assessment and curriculum; integrating a more comprehensive student support system; and supporting continued educational development through improved tracking and evaluation.

Headed by Project Director Said
Lamhaouar, also the assistant vice president
of academic support services, the ultimate
goal of the grant is to increase the number
of students who graduate from Vaughn.
"Basic skills are the underpinning of every
entry-level college course. By providing a
dynamic basic-skills program that actively
engages students and takes them from
where they are to where they need to be,
we can help them achieve a degree," he said.

College Expands Career Services Opportunities with New Web Link

A new resource, called Career Connect, from Vaughn's department of career services offers students and alumni access to nationwide job opportunities. The department's new web interface is:

www.myinterfase.com/vaughn/student

This new tool enables students and alumni to post résumés and view career resources. Posted jobs come from regional and national employers, and as a result of a relationship with monster.com, an even greater network of companies. The career services interface can be accessed directly or from the career services section at www.vaughn.edu.

Career, Graduate School Fairs Present Options to Vaughn Students

Representatives from more than 40 employers visited Vaughn on April 14 for the College's annual spring career fair. The three-hour session in the hangar featured engineering and aviation firms, the military, government agencies and more.

"It was really well-received by both employers and our students," Director of Career Services Philip Meade said. "Vaughn students really like these events for their convenience and networking potential."

Companies attending included airlines
Delta, JetBlue and Air Canada; government
agencies, including The Port Authority
of New York and New Jersey, Federal
Aviation Administration and Department of

Homeland Security; the Army, Navy and Air Force; and aviation service firms Aviation, Avionics and Instrument Corp., Aircraft Service International Group and Ultimate Aircraft Deicing Corp.

Employer representatives talked to Vaughn students and alumni about full- and part-time opportunities and career-focused internships.

Contact Director of Career Services
Philip Meade at 718.429.6600 ext. 189 or
philip.meade@vaughn.edu; or Assistant
Director Jessica Caron at 718.429.6600
ext. 148 or jessica.caron@vaughn.edu for
information on future career or graduate
school fairs, as well as the new web-based
Career Connect resource.

Departments

Alumni Update

1948

Thomas Pape is living in Huntsville,
Ala. He retired from Chrysler Corp. in
1992, later working as associate director
of science and engineering at the
University of Alabama in Huntsville.
He has been married for more than 60
years and enjoys spending time with his
wife, children, grandchildren and greatgrandchildren.

1956

Joseph V. Scarinci worked for Pratt Whitney Aircraft for 30 years as a balancing expert before retiring. He developed a balancing plate, which he later had licensed and sold. He lives in Palm Beach Gardens, Fla.

1962

Tom Sloane is looking to reconnect with classmates. He can be reached at TJSloane@aol.com.

1967

John Neglia would like to reestablish contact with his graduating class. He can be reached at woody43@comcast.net.

1974

Jerry Justic is owner of Alcamo Realty in Garden City South, NY. He also manages his own properties. He previously worked for McDonnell Douglas as an engineer and district manager.

1981

Spencer Horowitz was recently appointed to serve on the San Jose, California Airport Commission. The commission provides management oversight of San Jose's Mineta International Airport, which services more than 8 million passengers

annually. Horowitz has an undergraduate degree in aeronautical engineering technology from the Academy of Aeronautics.

1985

Max Rodorigo is a freelance engineering consultant; he can be reached at rodorigo8@hotmail.com.

Kris Sahabu is looking to reconnect with his classmates. He can be reached at kris.sahabu@boeing.com.

2008

Joel Valerio works at US Airways as an aircraft maintenance technician. He specializes in Airbus 319, 320 and 321.

IN MEMORIAM

1938

Isaac L. Rhoads of San Antonio,
Texas, passed away on January 20,
2010. After graduating from the
Casey Jones School of Aeronautics,
Isaac worked for American Airlines.
He was drafted into World War II
where he served in the US Navy as
a seaman 1st class. After the war,
he continued working for the Civil
Service at the US Navy until he
retired in 1970. Isaac's wife of 67
years, Juanita, passed away in 2009.
Isaac is survived by two daughters,
three grandsons and eight greatgrandchildren.

1950

Rocco Briguglio of Stratford, Connecticut, passed away on October 9, 2009.



John Peraza, right, receives an honorary doctor of science degree from Vaughn College President Dr. John Fitzpatrick in 2004.

1960

John Peraza died January 19, 2011 at the age of 72. Born in the Bronx, he attended the Academy of Aeronautics and Long Island University and was given an honorary doctorate by Vaughn College in 2004. He served in the Naval Reserve and worked as an engineer for Photronics in Flushing, designing opticalmechanical instruments. Known for his generosity to the College and his family and friends, he is survived by three sisters, a brother and many nieces and nephews.

Send us Your News!

Recently married, promoted or relocated? Started your own business or switched career fields? Added a new member to your family? Share the good news with your friends, professors and classmates at Vaughn—we want to stay connected!

E-mail your news to:

Kalli Koutsoutis, Executive Director kalli.koutsoutis@vaughn.edu

Or mail to:

Alumni Association, Vaughn College 86-01 23rd Avenue, Flushing, NY 11369

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Annual Fund

Do you ever wonder where your donation to Vaughn College's annual fund goes?

Every dollar contributed is a direct investment in the future of the College, enabling it to provide a first-rate educational experience to all students. As Vaughn College grows, please consider a donation to your alma mater. Vaughn students are the direct beneficiaries.

Hartung Society

You can also establish a legacy with Vaughn College through a Hartung Society bequest. Consider naming the College in your will or making it a beneficiary in your life insurance policy or other financial plan.

For further information or to contribute, contact Jelena Nemaric, director of the annual fund, at 718.429-6600 ext. 204 or jelena.nemaric@vaughn.edu.

